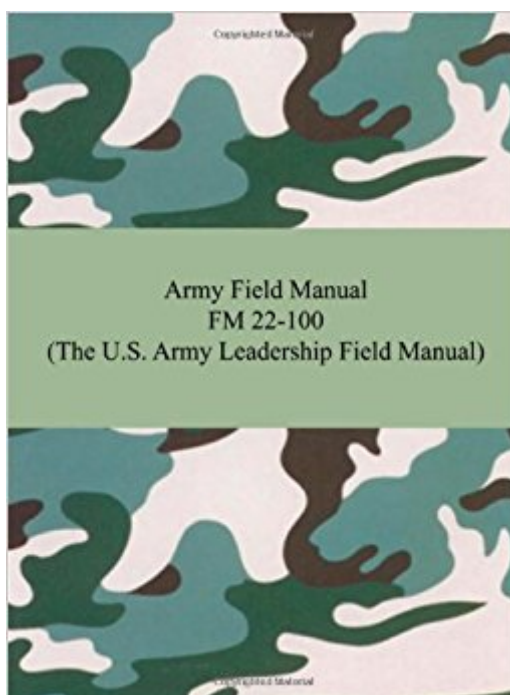


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# Army Field Manual FM 22-100 (The U.S. Army Leadership Field Manual)



## Synopsis

"Soldiers represent what's best about the Army. Day in and day out, in the dark and in the mud and in faraway places, they execute tough missions whenever and wherever the Nation calls. They deserve our very best-leaders of character and competence who act to achieve excellence. That theme resounds throughout FM 22-100, Army Leadership, and echoes our time-honored principle of BE, KNOW, DO. This leadership manual lays out the framework that applies to all Army leaders-officer and NCO, military and civilian, active and reserve component. At the core of our leadership doctrine are the same Army Values embedded in our force: loyalty, duty, respect, selfless service, honor, integrity, and personal courage (LDRSHIP). The framework also outlines physical, mental, and emotional attributes that together with values form 'character'-what a leader must BE. Being a person of character is fundamental to the Army. What makes Army leaders of 'competence' are skills with people, ideas, things, and war-fighting. We refer to those four sets of skills as interpersonal, conceptual, technical, and tactical. Many are common to leaders in all situations; some additional skills are required for those who gain increasing responsibility. Leaders of character and competence are those with the appropriate skills, leaders who KNOW their people, their equipment, and their profession. All that is still not enough. We call on our leaders to translate character and competence into leader actions. Army Leaders influence people-by providing purpose, direction, and motivation-while operating to accomplish the mission and improving the organization. Leaders inspire others toward common goals and never lose sight of the future even as they labor tirelessly for the demands of today. That is what we expect our leaders to DO."-From the Preface.

## Book Information

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## Customer Reviews

Great, Best ever. I would recommend it to everyone. Everyone in the military should have one of these... Helps you be the best NCO you can be....

This book carried me through two different decades in the military. It is one of the few books that make clear what leadership is and the actual mechanics of leadership which can apply to everyday life. For anyone in the military or planning a military career this book is worth reading even if not issued. I plan to use it if I ever get around to writing that novel. This book is much more than the sum of its parts and to really understand it you have to live it.

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